

BOARD OF TRUSTEES

Minutes of the meeting 2014/5 of the Board of Trustees of the University of Western Sydney, held at 8.30 am on **Wednesday 10 September 2014 in the Board of Trustees Room, EZ, Parramatta Campus.**

- Present:**
- Professor Peter Shergold AC (Chancellor)
 - Professor Barney Glover (Vice-Chancellor)
 - Mr Michael Pratt (Deputy Chancellor)
 - Ms Gillian Shadwick (Deputy Chancellor)
 - Mr John Banks
 - Mr Christopher Brown (left at 11.20am)
 - Ms Elizabeth Dibbs
 - Mr Tim Ferraro (left at 11.55am)
 - Ms Genevieve Gregor
 - Mr Elie Hammam
 - Ms Vivienne James
 - Dr George Morgan (arrived at 8.45am)
 - Mr Paul Newman (arrived at 9.05am)
 - Mr Ian Stone
 - Ms Gabrielle Trainor
 - Associate Professor Paul Wormell
- Apologies:**
- Ms Taylor Macdonald
 - Ms Jenny Purcell
- In Attendance:**
- Ms Rhonda Hawkins (Deputy Vice-Chancellor) and
Secretary to the Board of Trustees
 - Mr James Fitzgibbon
 - Ms Helen Fleming
 - Professor Scott Holmes
 - Mr Angelo Kourtis
 - Professor Kerri-Lee Krause
 - Mr Peter Pickering
 - Ms Sharon Rigney, minutes

1. OPENING AND PROCEDURAL MATTERS

1.1. Welcome

The Chancellor welcomed the Board members and noted that this is Professor Kerri-Lee Krause's final Board meeting and that she will be missed greatly.

1.2. Apologies

The Board accepted apologies from Taylor Macdonald and Jenny Purcell.

1.3. Declarations of Interest

Tim Ferraro made a declaration regard to item 2.5, and Paul Newman made a declaration in regard to items 2.4 and 2.5.

1.4. Confirmation of Minutes

The Chair of Academic Senate requested a minor amendment to the minutes of the open session of 3 June 2014 under item 2.2 to clarify the role of the taskforce in reviewing the academic governance of course and unit approvals.

Resolution

The Board of Trustees resolved to confirm the Minutes and Confidential Minutes of the meeting of the Board of Trustees held on 25 August and 3 June 2014 (as amended), the minutes of the Board of Trustees Strategy Day held on 4 June 2014 and the rotary resolution minutes from 10 June 2014.

1.5. Action Sheet from Previous Meetings

The Board noted the actions from previous meetings without discussion.

1.6. Starring of Items

In addition to procedural items (items 1.1 to 1.7), the following items were starred: 2.1, 2.2, 2.2.1, 2.2.2, 2.3, 2.4, 2.5, 2.6, 7.1 and all items under 3.

Resolution

The Board of Trustees resolved that all unstarred items be taken as considered and all recommendations in the attachments for them as adopted.

1.7. Arrangement of Business

The Board agreed with the Chancellor's suggestion that the meeting would consider items 2.4, 2.5 and 3.1.1 under closed session. The remainder of the items would be discussed in open session.

2. MATTERS FOR DELIBERATION**2.1. Chancellor's Report**

Professor Shergold reported on his activities undertaken as Chancellor since the last meeting of the Board in June. UWS is becoming a recognised voice in the process of change in Greater Western Sydney (GWS), with the development of the Parramatta City Campus an important educational, economic and engagement initiative. Governance is becoming increasingly important, including in the private sector with a focus on integrity, social and environmental issues. The strength of the Board of UWS will play a key role in stewardship of the University's performance in support of the Vice-Chancellor.

2.2. Vice-Chancellor's Report

The Vice-Chancellor reported on the Higher Education Reform Bill. Universities Australia is seeking modifications to the proposed model and ameliorate the impact and timing of the 20% cut to funding. In the event that the reform package does not pass through the

Parliament, it is possible that there will be a cut in block research grants in order to extract some of the unrealised savings. This will dramatically impact research and in turn affect the international student market. The Board was also provided with an update on the Callista ownership negotiations, with the new arrangements expected to be in place from 1 Jan 2015.

Discussions with Navitas Ltd. regarding a possible partnership with UWS College for the provision of pathways programs to attract international students is ongoing and this will be reported back to the Board in December.

The Board was also briefed on the ongoing discussions between the Commonwealth and State Governments in regard to the unfunded superannuation liability, and it is possible that the liabilities will be covered on the condition that universities do not inflate salaries.

2.2.1 Revised Securing Success Discussion paper

The Board was presented with the draft discussion paper on the approach and focus to develop a revised strategic plan. A key change in the strategy is the strengthened advocacy role that UWS will play as the GWS region develops. The discussion paper will be released to the UWS community for consultation prior to the strategy being finalised for 2015.

The Board provided the following observations:

- The success of the strategy will need to be measured and reported back to Board, using a concise set of high level KPIs.
- The strategy should include “what success looks like” in the immediate years following implementation.
- The values statements need to be simple and concise.
- The communication plan to promulgate the new strategy will be important.

2.2.2 Parramatta CBD Business Case

The Board noted the updated business case for the Parramatta CBD development following finalisation of the lease terms, reflecting an expected improvement in returns on the development.

Resolution

The Board of Trustees noted the updated business case for the Parramatta CBD Project which indicated an NPV of \$64M over ten years and an NPV of \$106M over 15 years.

2.3. Formation of the UWS Graduate School

The Board noted the proposal to establish the UWS Graduate Research School. This will increase the quality and consistency of support for research students across UWS and will be important in the University’s support for its growing international research student cohort.

Resolution

The Board of Trustees resolved to approve the establishment of a Graduate Research School as a new Academic Organisational Unit under Delegation Schedule F, Clause F5, subject to consultation on and subsequent implementation of an organisational change proposal.

CLOSED SESSION

The Board considered the following items under closed session:

2.4 Aboriginal and Torres Strait Islander Leadership and Engagement UWS**2.5 Hawkesbury Land Use****3.1.1 Pricing model Working Group Report****2.4. Aboriginal and Torres Strait Islander Leadership and Engagement UWS**

This item was discussed under closed session.

2.5 Hawkesbury Land Use

This item was discussed under closed session and resolutions were made in regard to land claims at Hawkesbury and Parramatta.

2.6 UWS Online

The Board discussed the proposal to expand the objects of the UWS College to include a business unit to support the delivery of the UWS online units. The e-tutors will be primarily recruited locally and may include talented and suitably qualified HDR students where possible.

Resolution

The Board of Trustees resolved to authorise the Vice-Chancellor, as the representative of the sole member of UWS College Pty Ltd, to approve the following changes, and to sign any documents necessary to give effect to those changes: The change of name from UWS College Pty Ltd to UWS Enterprises Pty Ltd; and changes to the constitution of UWS College Pty Ltd as detailed in the paper.

3. REPORTS AND RECOMMENDATIONS FROM BOARD COMMITTEES**3.1 Finance and Investment Committee (FIC)**

The chair of the FIC spoke to the report of the meeting held on 21 August 2014, noting that the investment portfolio was not considered in detail as the members with investment expertise were not in attendance at the meeting. The committee discussed the costs associated with the multi-campus university and have requested that a benchmarking exercise be conducted so that the costs can be better understood. The committee also considered a proposal to approve new licence terms for the Police Leadership Centre at Hawkesbury and recommended the new terms for the approval of the Board.

Resolution

The Board of Trustees resolved to approve the new licence terms for the NSW Police Leadership Centre, incorporating Yarramundi House.

3.1.1 Pricing Model Working Group Report

This item was discussed under closed session.

3.1.2 Campbelltown Development

The Board noted the report.

3.2 Audit and Risk Management Committee (ARMC)

Elizabeth Dibbs spoke to the ARMC report on behalf of the committee. The committee has requested that the Legal Risk Register be expanded to include risks associated with the controlled entities, and the updated register was included in the papers for the Board meeting.

Resolution

The Board of Trustees resolved to approve the recommendation from ARMC: that Delegation G5 be amended to delete the reference to the position of “Senior Manager, Estate Planning, Development and Delivery” and replaced with a reference to the position of “Senior Manager, Commercial Operations and Assets”.

3.3 Academic Senate

The report from the Chair of Academic Senate was taken as read.

3.4 Board Standing and Remuneration & Nominations Committees

The Board noted the report and passed the following resolution:

Resolution

The Board of Trustees noted that the Remuneration and Nominations Committee, under its delegation from the Board of Trustees had resolved to endorse the appointment of Jackie Kelly as a director on the board of UWSCollege.

3.5 University Infrastructure Committee (UIC)

The chair of the UIC spoke to the report. The Campbelltown Development is progressing well with the first lots now on the market. The committee is impressed with the body of work that is being undertaken in regard to the student experience from a technology perspective and suggested a presentation for the Board's meeting in December.

4 ADVISORY BODIES

4.1 Foundation Council

The Board noted a summary of the items discussed at the Foundation Council meeting held on 19 August. Minutes will be provided to the next meeting.

4.2 Aboriginal and Torres Strait Islander Advisory Council (ATSIAC)

The report from meetings held on 19 June, 27 June and 21 August was noted.

5 USES OF THE UNIVERSITY SEAL

The Board made the following resolution without discussion:

Resolution

The Board of Trustees approved the uses of the University Seal since the last report, as detailed in the report provided to this meeting.

6 OTHER MATTERS

6.1 Our Future Action Program

The Board noted the report without discussion.

6.2 Agriculture at UWS

The Board noted the report without discussion.

6.3 Staffing Matters

The Board noted the report without discussion.

6.4 Equity and Diversity Report

The Board noted the report without discussion.

6.4 The Academy

The Board noted the report without discussion.

6.6 Callista

This item was reported under 2.2 Vice-Chancellor's Report.

6.7 International High School proposal

The Board noted the report without discussion.

6.8 Draft Research Plan

The Board noted the report without discussion.

7. MATTERS TO BE RAISED BY BOARD MEMBERS

7.1 UWS Maldives Contract

The Academic Staff member asked the Board to review the contract to train police in the Maldives, in light of some media reports of alleged human rights violations. This situation is being carefully monitored by the University and a report detailing the contractual arrangements will be prepared for the December Board meeting.

8. OTHER BUSINESS

There was no other business.

9. NEXT MEETING AND CLOSURE

The next meeting of the Board is scheduled to be held at **8.30am on Wednesday 3 December 2014 in the Board of Trustees Room, Female Orphan School, Parramatta Campus.**

There being no other business, the meeting closed at 1.10pm.

Confirmed by:



Chair

3 December 2014

Date